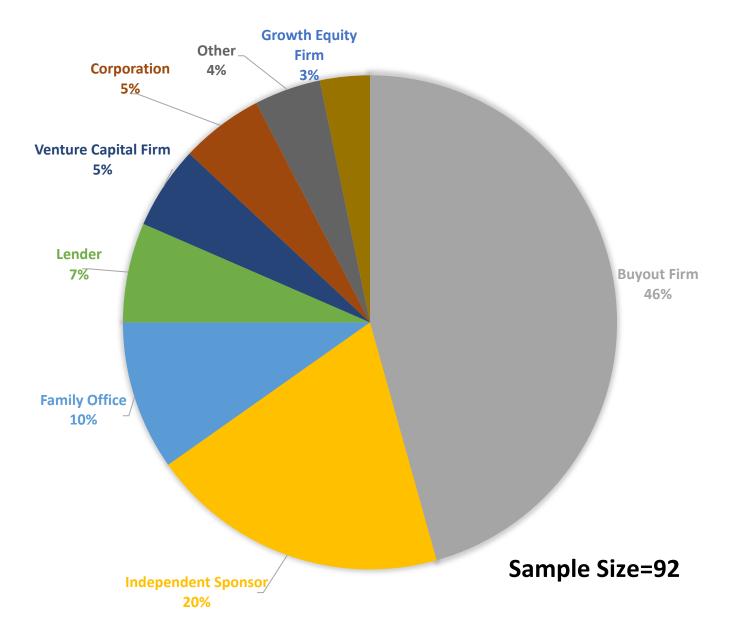
# Deal Sourcing Survey 2023



# Who Participated?



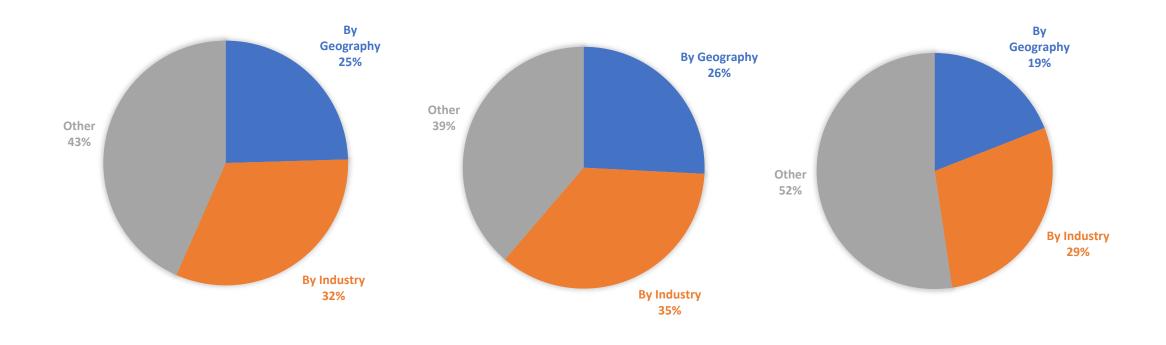
# Who Participated?

| All respondents (sample size=92) | Size of Latest Fund (\$M) | Assets Under Management (\$M) |
|----------------------------------|---------------------------|-------------------------------|
| Average                          | \$562                     | \$3,206                       |
| Median                           | \$228                     | \$500                         |
| Bottom Quartile                  | \$71                      | \$100                         |
| Top Quartile                     | \$500                     | \$1,175                       |
|                                  |                           |                               |
| Small Firms <\$1 billion Al      | JM (sample size=60)       |                               |
| Average                          | \$128                     | \$219                         |
| Median                           | \$100                     | \$100                         |
| Bottom Quartile                  | \$48                      | \$56                          |
| Top Quartile                     | \$200                     | \$300                         |
|                                  |                           |                               |
| Large Firms \$1 billion+ Al      | JM (sample size=30)       |                               |
| Average                          | \$1,169                   | \$7,522                       |
| Median                           | \$575                     | \$2,000                       |
| Bottom Quartile                  | \$415                     | \$1,000                       |
| Top Quartile                     | \$1,500                   | \$5,500                       |

## How many people at your firm are dedicated full time to deal origination?

| All respondents (sample size=92)              |   |
|---|---|
| Average                                       | 2 |
| Median  | 1 |
| Bottom Quartile                               | 0 |
| Top Quartile                                  | 2 |
|   |   |
| Small Firms <\$1 billion AUM (sample size=60) |   |
| Average                                       | 2 |
| Median  | 1 |
| Bottom Quartile                               | 0 |
| Top Quartile                                  | 2 |
|   |   |
| Large Firms \$1 billion+ AUM (sample size=30) |   |
| Average                                       | 2 |
| Median  | 2 |
| Bottom Quartile                               | 0 |
| Top Quartile                                  | 3 |

#### How do you organize your origination team?



**Small Firms** 

**Large Firms** 

**All Respondents** 

## How important are each of the following activities to your deal sourcing efforts? (1-5, with 5 most important)

| All respondents              | Emailing, calling, meeting business owners | Emailing, calling, meeting intermediaries | CRM/deal sourcing platform | Attending conferences | Writing white papers/blogs | Creating podcasts/videos | Social<br>media |
|------------------------------|--|---|----------------------------|-----------------------|----------------------------|--------------------------|-----------------|
| Average                      | Dusiness owners                            | /   | 2                          | 2                     | papers/biogs               | 1                        | 2               |
| Median                       | <del>1</del>                               | <mark>4</mark>                            | 2                          | 2                     | 1                          | 1                        | 1               |
| Bottom Quartile              | <mark>7</mark>                             | <mark>7</mark>                            | 2                          | 2                     | 1                          | 1                        | 1               |
| Top Quartile                 | 5  | 5<br>5                                    | 4                          | 4                     | 2                          | 1                        | 3               |
| Small Firms <\$1 billion AUM |  |   |                            |                       |                            |                          |                 |
| Average                      | <mark>4</mark>                             | <mark>4</mark>                            | 3                          | 3                     | 2                          | 1                        | 2               |
| Median                       | 4  | <mark>4</mark>                            | 3                          | 3                     | 1                          | 1                        | 1               |
| Bottom Quartile              | 3  | 3   | 2                          | 2                     | 1                          | 1                        | 1               |
| Top Quartile                 | <mark>5</mark>                             | <mark>5</mark>                            | 4                          | 4                     | 2                          | 1                        | 3               |
| Large Firms \$1 billion+ AUM |  |   |                            |                       |                            |                          |                 |
| Average                      | <mark>4</mark>                             | <mark>4</mark>                            | 3                          | 3                     | 2                          | 1                        | 2               |
| Median                       | 4  | 5   | 3                          | 3                     | 1                          | 1                        | 1               |
| Bottom Quartile              | <mark>3</mark>                             | <mark>3</mark>                            | 1                          | 2                     | 1                          | 1                        | 1               |
| Top Quartile                 | <mark>5</mark>                             | <mark>5</mark>                            | 4                          | 4                     | 2                          | 1                        | 3               |

#### What CRM/deal sourcing tools do you use?

|                                    | Affinity | Altvia | Cyndx | Grata | DealCloud        | Intralinks | Microsoft<br>Dynamics |                  |    | Salesforce |    | Sutton<br>Place<br>Strategies | SourceScrub | Zap-<br>flow |
|------------------------------------|----------|--------|-------|-------|------------------|------------|-----------------------|------------------|----|------------|----|-------------------------------|-------------|--------------|
| All respondents                    | 4%       | 1%     | 1%    | 8%    | <mark>32%</mark> | 8%         | 8%                    | <mark>43%</mark> | 3% | 21%        | 3% | 11%                           | 14%         | 1%           |
| Small Firms<br><\$1 billion<br>AUM | 7%       | 2%     | 2%    | 8%    | <mark>27%</mark> | 8%         | 3%                    | <mark>42%</mark> | 2% | 15%        | 0% | 7%                            | 13%         | 2%           |
| Large Firms<br>>\$1 billion<br>AUM | 0%       | 0%     | 0%    | 7%    | <mark>43%</mark> | 7%         | 13%                   | <mark>50%</mark> | 3% | 33%        | 7% | 20%                           | 17%         | 0%           |

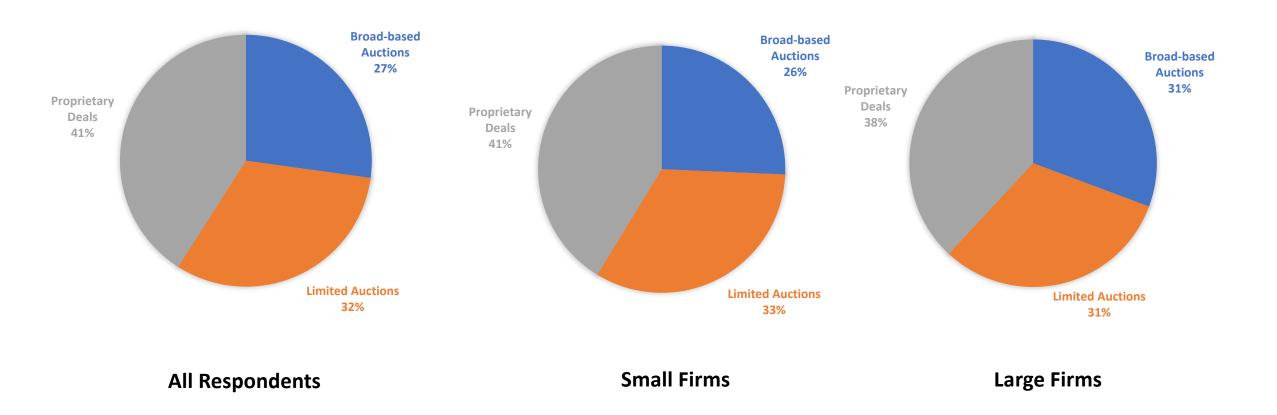
Note: Respondents could pick more than one answer

#### How valuable are the following sources of deal flow?

(1-5, with 5 most valuable)

| All respondents              | Account-<br>ants | Attorneys | Buyside<br>intermediaries | Company        | Corporations | Independent |   | Sell-side<br>intermediaries | SPACs |
|------------------------------|------------------|-----------|---------------------------|----------------|--------------|-------------|---|-----------------------------|-------|
| Average                      | 2                | 2         | 3                         | 4              | 2            | 2           | 2 | 4                           | 1     |
| Median                       | 2                | 2         | 3                         | 4<br>1         | 2            | 2           | 2 | _ <del></del>               | 1     |
| Bottom Quartile              | 1                | 1         | 2                         | <del>1</del>   | 1            | 1           | 1 | 2                           | 1     |
| Top Quartile                 | 3                | 3         | 4                         | <u>5</u>       | 3            | 4           | 4 | . <mark>У</mark>            | 1     |
| rop quartile                 |                  | 3         |                           | <u>,</u>       |              | Ī           | 7 | - <mark>-</mark>            | _     |
| Small Firms <\$1 billion AUM |                  |           |                           |                |              |             |   |                             |       |
| Average                      | 2                | 3         | 3                         | <mark>4</mark> | 3            | 2           | 2 | <mark>4</mark>              | 1     |
| Median                       | 2                | 2         | 3                         | 4              | 2            | 2           | 2 | <u>5</u>                    | 1     |
| Bottom Quartile              | 1                | 1         | 2                         | <mark>3</mark> | 1            | 1           | 1 | <u>3</u>                    | 1     |
| Top Quartile                 | 3                | 3         | 3                         | <mark>5</mark> | 4            | 4           | 3 | <u>5</u>                    | 1     |
|                              |                  |           |                           |                |              |             |   |                             |       |
| Large Firms \$1 billion+ AUM |                  |           |                           |                |              |             |   |                             |       |
| Average                      | 2                | 3         | 4                         | <mark>4</mark> | 2            | 3           | 3 | <mark>4</mark>              | 1     |
| Median                       | 2                | 2         | 3                         | 4              | 2            | 2           | 2 | <u>5</u>                    | 1     |
| Bottom Quartile              | 1                | 1         | 3                         | 3              | 1            | 1           | 1 | 3                           | 1     |
| Top Quartile                 | 4                | 4         | 5                         | <mark>5</mark> | 3            | 4           | 4 | <u>5</u>                    | 1     |

### How would you categorize your consummated deals?



Note: Individual responses were not weighted by deal volume; percentages should be considered rough estimates

#### **Deal Flow Statistics**

| All voca ou doube      | Deals/Teasers<br>Logged Per Year | Offering Memos<br>Reviewed/Year | I Ola Submitted (Vans  | 2022 Platforms<br>Acquired | 2023 Platforms<br>Anticipated | 2022<br>Add-ons | 2023<br>Add-ons |
|------------------------|----------------------------------|---------------------------------|------------------------|----------------------------|-------------------------------|-----------------|-----------------|
| All respondents        |                                  | 258                             | LOIs Submitted/Year 26 | 2                          |                               | Made<br>7       | Anticipated 7   |
| Average                | 608                              |                                 |                        |                            | 3                             | ,               |                 |
| Median                 | 425                              | 138                             | 10                     | 1                          | 2                             | 2               | 2               |
| Bottom Quartile        | 100                              | 50                              | 5                      | 0                          | 1                             | 0               | 1               |
| Top Quartile           | 925                              | 400                             | 20                     | 3                          | 3                             | 5               | 5               |
|                        |                                  |                                 |                        |                            |                               |                 |                 |
| Small Firms <\$1 billi | ion AUM (sample size=            | 60)                             |                        |                            |                               |                 |                 |
| Average                | 525                              | 238                             | 25                     | 1                          | 2                             | 2               | 2               |
| Median                 | 300                              | 100                             | 10                     | 1                          | 2                             | 0               | 1               |
| Bottom Quartile        | 100                              | 34                              | 5                      | 0                          | 1                             | 0               | 1               |
| Top Quartile           | 825                              | 400                             | 15                     | 1                          | 2                             | 2               | 3               |
|                        |                                  |                                 |                        |                            |                               |                 |                 |
| Large Firms \$1 billio | n+ AUM (sample size=             | 30)                             |                        |                            |                               |                 |                 |
| Average                | 798                              | 316                             | 30                     | 4                          | 4                             | 17              | 17              |
| Median                 | 500                              | 160                             | 20                     | 2                          | 3                             | 7               | 5               |
| Bottom Quartile        | 230                              | 100                             | 10                     | 1                          | 2                             | 3               | 3               |
| Top Quartile           | 1050                             | 488                             | 48                     | 5                          | 4                             | 22              | 24              |

#### On the Road

| All respondents              | During a non-pandemic year, what percent of time do you travel? | During a non-pandemic year, how many conferences do you attend? |
|------------------------------|---|---|
| Average                      | 31%   | 6   |
| Median                       | 30%   | 4   |
| Bottom Quartile              | 15%   | 2   |
| Top Quartile                 | 40%   | 8   |
|                              |   |   |
| Small Firms <\$1 billion AUM |   |   |
| Average                      | 27%   | 5   |
| Median                       | 25%   | 4   |
| Bottom Quartile              | 15%   | 2   |
| Top Quartile                 | 35%   | 7   |
|                              |   |   |
| Large Firms >\$1 billion AUM |   |   |
| Average                      | 39%   | 7   |
| Median                       | 38%   | 6   |
| Bottom Quartile              | 25%   | 3   |
| Top Quartile                 | 50%   | 10  |

#### What conferences do you attend?

|              | BlackmoreConnects |    | ACG              | ACG              |    | Opus<br>Connect |     | Northstar<br>PE Heavy<br>Hitters |
|--------------|-------------------|----|------------------|------------------|----|-----------------|-----|----------------------------------|
| All          |                   |    |                  |                  |    |                 |     |                                  |
| respondents  | 3%                | 1% | <mark>39%</mark> | <mark>51%</mark> | 1% | 17%             | 4%  | 17%                              |
| Small        |                   |    |                  |                  |    |                 |     |                                  |
| firms<\$1    |                   |    |                  |                  |    |                 |     |                                  |
| billion AUM  | 5%                | 2% | <mark>30%</mark> | <mark>50%</mark> | 2% | 13%             | 2%  | 8%                               |
| Large        |                   |    |                  |                  |    |                 |     |                                  |
| firms>\$1    |                   |    |                  |                  |    |                 |     |                                  |
| billion+ AUM | 3%                | 0% | <mark>57%</mark> | <mark>57%</mark> | 3% | 27%             | 10% | 37%                              |

#### What associations are you active in?

|             | ACG              | American<br>Bankruptcy<br>Institute | American<br>Investment<br>Council |    | National Association of Investment Companies |                  | Turnaround<br>Management<br>Association | XPX |
|-------------|------------------|-------------------------------------|-----------------------------------|----|--|------------------|---|-----|
| All         |                  |                                     |                                   |    |  |                  |   |     |
| respondents | <mark>57%</mark> | 1%                                  | 1%                                | 3% | 2%   | <mark>8%</mark>  | 5%                                      | 1%  |
| Small firms | <mark>47%</mark> | 0%                                  | 0%                                | 3% | 2%   | <mark>5%</mark>  | 5%                                      | 0%  |
| Large firms | <mark>80%</mark> | 3%                                  | 3%                                | 3% | 3%   | <mark>13%</mark> | 7%                                      | 3%  |